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Head of Projects and Research
ESTAINIUM e.V.
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Letter of Recommendation

To Whom It May Concern,

It is a great pleasure for me to recommend Mr. Alireza Ranjbar, with whom I worked closely for twelve months in the publicly funded research and development initiative Factory-X, one of Germany's lighthouse projects for the industrial data economy. In our team, I served as Product Owner while Alireza held the role of System Architect, a position that gave me direct and continuous insight into the quality and impact of his work.

Alireza was a driving force in achieving our project goals and one of the outstanding contributors to the initiative. He consistently delivered his work on time and, remarkably, regularly delivered more than had been promised. In a complex, multi-stakeholder research environment, this exceptional reliability was invaluable to the project.

He demonstrated outstanding initiative: rather than waiting for tasks to be assigned, he identified challenges early, proposed practical solutions, and took full ownership of their implementation. His motivation and commitment were exceptional throughout our collaboration and had a visibly positive effect on the entire team.

As the architect of our team, Alireza impressed with excellent expertise and deep technical knowledge in edge and cloud connectivity and system architecture. Two achievements deserve particular mention: he defined the reference architecture for our solution, and he built the edge and cloud layers for shopfloor data acquisition as open-source blueprint integrations, making them reusable well beyond our own team. His contributions were of consistently outstanding quality and instrumental to the technical success of our work packages. He also acquires new skills remarkably quickly and puts them to productive use immediately, which proved highly valuable in a fast-moving research context. The consensus of the team was: whenever there was an emerging problem, Alireza was our go to person.

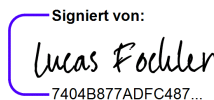
Beyond his technical strengths, Alireza is an excellent team player. He communicates clearly, supports colleagues generously, and contributes significantly to a constructive and collegial working atmosphere.

In summary, I consider Alireza an exceptionally capable, dedicated, and dependable professional. I would work with him again at any time and without hesitation, and I am convinced that he will be an outstanding asset to any team. I recommend him without any reservation.

Please do not hesitate to contact me if you require further information.

Yours sincerely,

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Signiert von:

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